From: Duncan Nichol <duncan.k.nichol@ 1&S

Sent: 08 February 2017 12:31

To: JAYARAM, Ravi (COUNTESS OF CHESTER HOSPITAL NHS FOUNDATION TRUST)

Subject: Review Report release

Dear Ravi

However events unfold following today's release,I will be standing with you.

I do understand how very difficult this is for you and your colleagues and I want you to know that I am personally here for you as I will be for any member of the Neonatal Unit.

Warm regards

Duncan

Sent from my iPhone