

positive in that no immediate patient safety concerns had been identified and *"the Senior Team were seen by staff as committed, visible and supportive"*. At the meeting there was also mention of the Kirkup Review and the QSPEC members received a copy of the combined Action Plan flowing from this.

236. On 24 March 2016 there was a Women and Children's Care Governance Board Meeting which I did not attend but I have seen the agenda (but not the minutes) for that meeting [INQXXXXXX]. This referred to the Risk Register and new risks added for the NNU *"Dr shortage (NNU)"*. There is a reference to *"reports received"* but it is not clear if this included the NNU Thematic Review.

Events in April 2016

237. On 6 April 2016 there was a meeting of the Executive Team which I attended and the typed notes were taken by Sue Hodgkinson [INQ0003966]. There was a discussion about a wide range of matters affecting the Trust and I provided an update on two new Level 2 Serious Incident Investigations which were unrelated to the NNU. I am not aware of the detail of these two cases.
238. It is understood that in April 2016 Letby was moved from night shifts to day shifts. This would be a matter for her manager, Eirian Powell, to consider and the shift patterns of individual nurses would not be discussed with me. I did not become aware that Letby had been moved shifts until 4 May 2016 (see below).
239. On 9 April 2016, Child L [INQ0001169 at page 10] and Child M [INQ0001283 at page 15] suddenly and unexpectedly deteriorated. I was not informed of these events and it would not be usual practice for the deterioration of a patient to be escalated to me on an individual basis unless there was a specific concern. In which case, I would expect the Datix reporting system to be followed and the Divisional escalation pathway followed. I do not believe there is a Datix report for either of the collapses of Child L or Child M on 9 April 2016. I have seen a Datix for Child M which was for an unrelated equipment issue on 12 April 2016. If the